



# PROJECT CHARTER

## GOAL 6: Align payment mechanisms across payers to transform payment methodology from volume to value.

Version 3.0 – FINAL

### Summary

<b>Mercer Lead</b>	Scott Banken
<b>SHIP Staff</b>	Cynthia York
<b>Key Participants</b>	PCMHs, Commercial payers, Medicare, and the Idaho Department of Health and Welfare
<b>IHC Charge</b>	<ul style="list-style-type: none"> <li>▪ Through collaboration across payers and providers, transform payment methodology from volume to performance-based value.</li> <li>▪ Develop a phased-in system of payment transformation that supports primary care practices in maintaining an infrastructure as a patient-centered medical home (PCMH) through transition to a payment system based on outcomes.</li> </ul>

### Success Measures

Success Measures	SHIP Desired Outcomes	Measurement																									
1.	<ul style="list-style-type: none"> <li>• Payers contract with PCMH practices to receive alternative (non-volume based) reimbursements.</li> </ul>	<ul style="list-style-type: none"> <li>• Count of providers who are under contract with at least one payer to receive alternative (non-volume based) reimbursements.</li> </ul> <table border="1"> <thead> <tr> <th>YR</th> <th>Q4</th> </tr> </thead> <tbody> <tr> <td>Pre</td> <td>TBD</td> </tr> <tr> <td>1</td> <td>TBD</td> </tr> <tr> <td>2</td> <td>TBD</td> </tr> <tr> <td>3</td> <td>TBD</td> </tr> </tbody> </table>	YR	Q4	Pre	TBD	1	TBD	2	TBD	3	TBD															
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2.	<ul style="list-style-type: none"> <li>• Payers representing at least 80% of the Idaho population adopt new reimbursement models.</li> </ul>	<ul style="list-style-type: none"> <li>• Count of payers representing at least 80% of the beneficiary population that adopt new reimbursement models.</li> </ul> <table border="1"> <thead> <tr> <th>YR</th> <th>Q1</th> <th>Q2</th> <th>Q3</th> <th>Q4</th> </tr> </thead> <tbody> <tr> <td>Pre</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>1</td> <td>0</td> <td>0</td> <td>0</td> <td>4</td> </tr> <tr> <td>2</td> <td>4</td> <td>4</td> <td>4</td> <td>4</td> </tr> <tr> <td>3</td> <td>4</td> <td>4</td> <td>4</td> <td>4</td> </tr> </tbody> </table>	YR	Q1	Q2	Q3	Q4	Pre	0	0	0	0	1	0	0	0	4	2	4	4	4	4	3	4	4	4	4
YR	Q1	Q2	Q3	Q4																							
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Success Measures	SHIP Desired Outcomes	Measurement		
3.	<ul style="list-style-type: none"> <li>Beneficiaries are attributed to PCMHs for purposes of alternative reimbursement payments.</li> </ul>	<ul style="list-style-type: none"> <li>The count of beneficiaries attributed for purposes of alternative reimbursement payments.</li> </ul>		<b>Q4</b>
			<b>Pre</b>	0
			<b>1</b>	275,000
			<b>2</b>	550,000
			<b>3</b>	825,000
4.	<ul style="list-style-type: none"> <li>80% of all payments are under alternative reimbursement models</li> </ul>	<ul style="list-style-type: none"> <li>Percentage of payments made in non-FFS arrangements compared to total payments made.</li> </ul>	<b>YR</b>	<b>Q4</b>
			<b>Pre</b>	10%
			<b>1</b>	20%
			<b>2</b>	50%
			<b>3</b>	80%

**Planned Scope**

Deliverable 1	Result, Product or Service	Description	Owner	Impacted Parties
	<ul style="list-style-type: none"> <li>Payer matrix summary.</li> </ul>	<ul style="list-style-type: none"> <li>Matrix of payers and payment methods included in contracts with PCMHs.</li> </ul>	<ul style="list-style-type: none"> <li>Multi Payer Workgroup</li> </ul>	<ul style="list-style-type: none"> <li>IMHC</li> </ul>
<b>Est. Timeframe</b>	<b>Start:</b> 06/01/2015		<b>End:</b> 08/12/2015	
<b>Milestones</b>	<b>Event</b>		<b>Target Date</b>	
	<ul style="list-style-type: none"> <li>Payer submissions of draft matrix with updates of parameters for the payers' patient attribution, population risk/stratification methodology upon which the payers will build their payment amounts.</li> </ul>		<ul style="list-style-type: none"> <li>07/31/2015</li> </ul>	
	<ul style="list-style-type: none"> <li>Approval of final matrix.</li> </ul>		<ul style="list-style-type: none"> <li>08/12/2015</li> </ul>	



2 Statewide Healthcare Innovation Plan (SHIP) is supported by Funding Opportunity Number CMS-1G1-14-001 from the U.S. Department of Health and Human Services, Center for Medicare & Medicaid Services.

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<b>Deliverable 2</b>	<b>Result, Product or Service</b>	<b>Description</b>	<b>Owner</b>	<b>Impacted Parties</b>
	<ul style="list-style-type: none"> <li>Attribution Report</li> </ul>	<ul style="list-style-type: none"> <li>Number of beneficiaries attributed to providers under alternative (non-fee-for-service) payment models</li> </ul>	<ul style="list-style-type: none"> <li>Multi Payer Workgroup</li> </ul>	<ul style="list-style-type: none"> <li>IMHC</li> </ul>
<b>Est. Timeframe</b>	<b>Start:</b> 01/31/2015		<b>End:</b> 01/31/2019	
<b>Milestones</b>	<b>Event</b>	<b>Target Date</b>		
	<ul style="list-style-type: none"> <li>Year 1</li> <li>Year 2</li> <li>Year 3</li> <li>Year 4</li> </ul>	<ul style="list-style-type: none"> <li>01/31/2016</li> <li>01/31/2017</li> <li>01/31/2018</li> <li>01/31/2019</li> </ul>		
<b>Deliverable 3</b>	<b>Result, Product or Service</b>	<b>Description</b>	<b>Owner</b>	<b>Impacted Parties</b>
	<ul style="list-style-type: none"> <li>Alternative Payments Report</li> </ul>	<ul style="list-style-type: none"> <li>Total payments made to providers under alternative reimbursement models (Note: total payments made to all providers are gathered in goal 7)</li> </ul>	<ul style="list-style-type: none"> <li>Multi Payer Workgroup</li> </ul>	<ul style="list-style-type: none"> <li>IMHC</li> </ul>
<b>Est. Timeframe</b>	<b>Start:</b> 01/31/2015		<b>End:</b> 01/31/2019	
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<b>Deliverable 4</b>	<b>Result, Product or Service</b>	<b>Description</b>	<b>Owner</b>	<b>Impacted Parties</b>
	<ul style="list-style-type: none"> <li>Providers with alternative reimbursement contracts</li> </ul>	<ul style="list-style-type: none"> <li>Count of providers under contract with at least one payer to receive alternative (non-volume based) reimbursements.</li> </ul>	<ul style="list-style-type: none"> <li>Mercer, IMHC</li> </ul>	<ul style="list-style-type: none"> <li>IMHC</li> </ul>

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<b>Est. Timeframe</b>	<b>Start:</b> 01/31/2015	<b>End:</b> 01/31/2019
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### Project Risks, Assumptions, and Dependencies

Risk Identification	Event	Likelihood	Seriousness	Potential Mitigation
	<ul style="list-style-type: none"> <li>Enough beneficiaries fail to attribute to each provider for each payer, making risk arrangements unfeasible.</li> </ul>	L	M	Lower minimum threshold for beneficiary attribution and institute risk corridors to minimize risk for both payer and providers.
<b>Assumptions</b>	<ul style="list-style-type: none"> <li>[TBD]</li> </ul>			
<b>Dependencies and Constraints</b>	<ul style="list-style-type: none"> <li>[TBD]</li> </ul>			

### Project Reporting and Scope Changes

Changes to scope must be reflected at the Workgroup Charter level as approved by the IHC after review by SHIP team.

### Version Information

<b>Author</b>	Scott Banken	<b>Date</b>	12/22/2015
<b>Reviewer</b>	Casey Moyer	<b>Date</b>	12/23/2015

### Final Acceptance

Name / Signature	Title	Date	Approved via Email
Cynthia York	SHIP Administrator	12/24/2015	<input checked="" type="checkbox"/>
Katie Falls	Mercer Lead	12/24/2015	<input checked="" type="checkbox"/>